



El Aouj Mining Company
El Aouj Project

Expression of Interest and Prequalification Request

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Package Description: Mine Access Road from F'derick



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1. Introduction

El Aouj Mining Company is issuing an Expression of Interest (EOI) and Prequalification Request to the market with the objective of identifying experienced, qualified, and financially sound contractors for the project. This process aims to confirm market interest and collect sufficient technical, commercial, and organizational information to establish a shortlist of serious and capable contractors.

Companies participating in this prequalification process may become eligible to be included in the approved tenderers list and subsequently invited to participate in future tendering phases related to the project.

2. Background

El Aouj Mining Company (EMC) is a mining development company focused on advancing its wholly owned iron ore concentrate project in the Tiris Zemmour region of north-western Mauritania (the "Project"). EMC is 92% owned by Société Nationale Industrielle et Minière (SNIM) and 8% by Glencore. SNIM is majority-owned by the Government of Mauritania and Glencore is a major global diversified mining group listed on the London Stock Exchange.

The development of the El Aouj mine site has a targeted nominal production of 11.3 Mtpa of magnetite iron ore concentrate at 66.5% Fe grade.

3. Site Location

The mine project area is located in northern Mauritania, approximately 650 km by rail northeast of Nouadhibou which is the proposed port for the export of the iron concentrate. Nouakchott, the capital city of Mauritania, is located on the coast approximately 470 km by road to the south of Nouadhibou.

The mine site and process plant are to be located approximately 30 km north of the town of F'Derick. The mine location is not presently serviced by utilities, roads or railway, although there is an existing heavy rail system owned and operated by SNIM between the port of Nouadhibou and mining facilities with an existing siding approximately 25 km to the south of El Aouj.

SNIM also owns and operates the port at Nouadhibou which includes port stockpiling and loading facilities. There is a commercial airport approximately 50km from the mine, at Zouerate.

See General Map of Mauritania below in **Figure 1**.



Figure 3-1: General Location Map of Mauritania

4. Terms and Conditions of Contract

To be confirmed with Request for Quotation (RFQ), but should be a Design, Supply, Built (DSB) approach or similar.

5. Request for Quotation (RFQ) Tender period

To be confirmed with Request for Quotation (RFQ), but will be approximately 8 weeks.

6. Submission Procedures

6.1 Standard Conditions for Expression of Interest and Prequalification Request

6.1.1 General

The Client is El Aouj Mining Company (EMC).

EMC and each respondent submitting an Expression of Interest and Prequalification Request shall comply with these conditions. In their dealings with each other, they shall discharge their duties and obligations as set out in 6.2 and 6.3, timeously and with integrity, and behave equitably, honestly and transparently, comply with all legal



obligations and standards and not engage in anticompetitive practices.

EMC and the respondent and all their agents and employees involved in the submission process shall avoid conflicts of interest and where a conflict of interest is perceived or known, declare any such conflict of interest, indicating the nature of such conflict. Respondents shall declare any potential conflict of interest in their submissions. Employees, agents and advisors of EMC shall declare any conflict of interest to whoever is responsible for overseeing the procurement process at the start of any deliberations relating to the procurement process or as soon as they become aware of such conflict, and abstain from any decisions where such conflict exists or recuse themselves from the procurement process, as appropriate.

6.1.2 Communication

Each communication between EMC and a respondent shall be, in a form that can be readily read, copied and recorded. Communications shall be in the English or French language.

The name and contact details are:

Name: Dahane Mohamed Saleh

Phone: +222 45 24 64 64

E-mail: dahane-emc@snim.com

6.1.3 Closing date and time

The closing time for submissions is as stated in **the Notice of Expression of Interest and Prequalification Request**.

6.2 Respondent's Obligations

6.2.1 Eligibility

Submit an Expression of Interest and Prequalification Request only if the respondent has a firm intention and capability and the respondent, or any of his principals, is not under any restriction to do business with EMC.

6.2.2 Cost of submissions

Accept that EMC will not compensate the respondent for any costs incurred in the preparation and delivery of a submission.

6.2.3 Clarification meeting

There are no compulsory clarification meetings.



6.3 Client's Undertakings

6.3.1 Respond to Query

EMC will respond to requests for clarification submitted no later than two (2) working days before the submission closing date and time specified in the Notice of Expression of Interest and Prequalification Request.

6.3.2 Late submissions

Any submission received after the specified closing date and time may be rejected and may not be considered for inclusion in the tenderers list.

6.3.3 Submission status

EMC reserves the right, at its sole discretion, to reject any submission deemed incomplete, non-compliant, or inconsistent with the requirements of this prequalification process.

6.3.4 Right of EMC

EMC reserves the right, at its sole discretion, to cancel or discontinue the Expression of Interest and Prequalification process, in whole or in part, should the process be considered unsuccessful or non-productive.

7. Summary of Work

7.1 Description

As of today, the El Aouj plant site is accessible via the N1 track from F'derick, a city located approximately 25 km south of the site.

To support construction and operational activities, a proper asphalted road shall be developed from F'derick to the plant site. The road shall have a carriageway width of seven (7) meters, excluding shoulders, and an approximate total length of twenty-eight (28) kilometers. It shall be designed to accommodate a traffic load ranging from 500 to 2,000 heavily loaded trucks per day.

The main design parameters are as follows:

- Two (2) traffic lanes, each 3.5 meters wide
- Cross slope of 2%
- Unpaved shoulders, 1.5 meters wide on each side
- Side slopes of 2H:1V
- Maximum longitudinal gradient of 10%
- Design speed of 90 km/h



7.2 Design Scope

Design activities include but are not limited to:

- Engineering designs of the road
- Topographical survey
- Geotechnical investigations and soil resistivity studies
- Earthworks
- Drainage
- Signage
- Road furniture

7.3 Typical Information that will be issued with RFQ

- Detailed Scope of Work
- Plant layout and drawings
- Functional requirements
- Value improvement actions
- Minimum engineering standards
- Performance guarantees
- Battery limits
- Health, Safety and Environmental requirements
- Quality requirements
- Schedule requirements
- Capex and opex requirements
- Global anti-corruption policy
- Draft of contract



8. Criteria for selecting tenderers for Request for Quotation (RFQ) phase

A basic evaluation methodology will be applied in determining the Tenderers to be invited to participate in the RFQ phase. The assessment will be conducted using a scorecard and weighted evaluation approach based on, but not limited to, the following criteria:

- Technical capability, including available resources, equipment, plants, fabrication facilities, and related capacities;
- Financial capability, including company size and turnover over the past ten (10) years;
- Previous satisfactory performance on projects of similar scope, complexity, and value;
- Experience operating in Mauritania and in remote or challenging locations.

It is therefore important that all Returnable Schedules included in Appendix A are fully completed and submitted in order to enable EMC to properly assess these criteria.



Appendix A : Returnable Documents



A.1 Declaration of Confidentiality

The respondent shall sign a confidentiality agreement prior to the issuance of the RFQ.

DECLARATION OF CONFIDENTIALITY

Project Title : El Aouj Project

Iin my capacity as
(Name) (Designation)

acting for and on behalf of
do hereby declare that I shall keep the existence and detail of any enquiry and any Contract that may arise there from, confidential. Furthermore, I shall not divulge any information to any third party before or after enquiry closing date/Contractual delivery date, other than relating to the Enquiry. Moreover, no public announcement concerning enquiries/Contracts shall be made.

Signed : Date

Witnessed : Date



A.2 Structure and Organization

Provide the following details (for a consortium, provide this for each company) :

A.2.1 State full name and date of incorporation:

A.2.2 Present ownership of your organization:

A.2.3 Head office location

Address:

Telephone:

Electronic Mail:

A.2.4 Parent Company (if any):

Name:

Address:

A.2.5 Branch offices (if any):

Location:

Telephone:

A.2.6 Factory Locations (if owned by Respondent)

Address:

Telephone:

Electronic Mail:

A.2.7 Give your Company's registration number:

A.2.8 Any local representation in Mauritania (for international companies only):



A.3 Resources

A.3.1 Staff

Provide the information requested in Table 1 related to number of personnel you have in your organisation per discipline.

Table 1: Staff Resources

Current Staffing Levels			
Staff	Permanent	Contract	Total
Administration			
Project Management			
Health and Safety Management			
Quality Assurance Management			
Planning and Scheduling			
Cost Estimating			
Contract Management			
Environmental Management			
Quality Control and Assurance			
Others (please specify)			
Technical:			
Civil			
Mechanical			
Electrical			
Control and Instrumentation			
Geotechnical			
Structural			
Others (please specify)			
Other Areas (please specify)			
Totals			



A.5 Occupational Health, Safety and Environmental Questionnaire

Table 4: Occupation HSE Questionnaire

Item	Questionnaire	Yes	No	Response
1.0	Does your company have a Health & Safety Management System? If "Yes", which one?			
2.0	Has your Health & Safety Management system been assessed by an independent organization (third party)? If "Yes" to any independent organization (third party), which organization performed the assessment:			
3.0	Does your company have an Environmental Management System compliant with ISO 14001 or equivalent?			

A.6 Financial / Commercial

A.6.1 *Company's Turnover*

Please provide the company's annual turnover for the past ten (10) financial years.

Table 5: Company's Turnover

Year	Turnover
2025	
2024	
2023	
2022	
2021	
2020	
2019	
2018	
2017	
2016	



A.6.2 Partnering or Consortium

Do you anticipate for this project to consider tendering:

Item	Description In Category	Yes	No	State detail
1.0	As a company			
2.0	As a consortium			
3.0	As a company with sub-consultants / contractors (including local contractors)			

A.6.3 Contract Type

If you are not capable to tender on a Design, Supply, Build basis (after consideration of potential partnering, JVs etc.) which is the preference of EMC, will you be interested to tender on a different strategy?

If yes, please define your preferred strategy.



PLEASE PRINT THE FOLLOWING:

COMPANY NAME : _____

NAME (print) : _____

SIGNED : _____

DESIGNATION : _____
(Who is duly authorized to sign this undertaking)

DATE : _____